



MultiPlan Q1 2024 Results and Business Update

May 8, 2024

Disclaimer

Forward-Looking Statements

This presentation includes statements that express our management's opinions, expectations, beliefs, plans, objectives, assumptions or projections regarding future events or future results and therefore are, or may be deemed to be, "forward-looking statements". These forward-looking statements can generally be identified by the use of forward-looking terminology, including the terms "believes," "estimates," "anticipates," "expects," "seeks," "projects," "forecasts," "intends," "plans," "may," "will" or "should" or, in each case, their negative or other variations or comparable terminology. These forward-looking statements include all matters that are not historical facts. They appear in a number of places throughout this presentation, including the discussion of financial outlook and guidance, plans to expand or enhance the Company's products and service lines, and the long-term prospects of the Company. Such forward-looking statements are based on available current market and management's expectations, beliefs and forecasts concerning future events impacting the business. Although we believe that these forward-looking statements are based on reasonable assumptions at the time they are made, you should be aware that these forward-looking statements involve a number of risks, uncertainties (some of which are beyond our control) or other assumptions that may cause actual results or performance to be materially different from those expressed or implied by these forward-looking statements. These factors include: loss of our clients, particularly our largest clients; interruptions or security breaches of our information technology systems and other cybersecurity attacks; the impact of reduced claims volumes resulting from a nationwide outage by a vendor used by our customers; the ability to achieve the goals of our strategic plans and recognize the anticipated strategic, operational, growth and efficiency benefits when expected; our ability to enter new lines of business and broaden the scope of our services; the loss of key members of our management team or inability to maintain sufficient qualified personnel; our ability to continue to attract, motivate and retain a large number of skilled employees, and adapt to the effects of inflationary pressure on wages; trends in the U.S. healthcare system, including recent trends of unknown duration of reduced healthcare utilization and increased patient financial responsibility for services; effects of competition; effects of pricing pressure; our ability to identify, complete and successfully integrate acquisitions; the inability of our clients to pay for our services; changes in our industry and in industry standards and technology; our ability to protect proprietary information, processes and applications; our ability to maintain the licenses or right of use for the software we use; our inability to expand our network infrastructure; our ability to obtain additional financing; our ability to pay interest and principal on our notes and other indebtedness; lowering or withdrawal of our credit ratings; adverse outcomes related to litigation or governmental proceedings; inability to preserve or increase our existing market share or the size of our PPO networks; decreases in discounts from providers; pressure to limit access to preferred provider networks; the loss of our existing relationships with providers; changes in our regulatory environment, including healthcare law and regulations; the expansion of privacy and security laws; heightened enforcement activity by government agencies; the possibility that we may be adversely affected by other political, economic, business, and/or competitive factors; changes in accounting principles or the incurrence of impairment charges; our ability to remediate any material weaknesses or maintain effective internal controls over financial reporting; other factors disclosed in our Securities and Exchange Commission ("SEC") filings from time to time, including, without limitation, those factors described in our Annual Report on Form 10-K for the fiscal year ended December 31, 2023; and other factors beyond our control. Should one or more of these risks or uncertainties materialize, or should any of the assumptions prove incorrect, actual results may vary in material respects from those projected in these forward-looking statements.

There can be no assurance that future developments affecting our business will be those that we have anticipated. Forward-looking statements speak only as of the date made. We do not undertake any obligation to update or revise any forward-looking statements, whether as a result of new information, future events or otherwise, except as may be required under applicable securities laws.

Non-GAAP Measures

In addition to the financial measures prepared in accordance with generally accepted accounting principles in the United States ("GAAP"), this presentation contains certain non-GAAP financial measures, including EBITDA, Adjusted EBITDA, Free Cash Flow, Unlevered Free Cash Flow and Adjusted Cash Conversion Ratio. A non-GAAP financial measure is generally defined as a numerical measure of a company's financial or operating performance that excludes or includes amounts so as to be different than the most directly comparable measure calculated and presented in accordance with GAAP. EBITDA, Adjusted EBITDA, Free Cash Flow, Unlevered Free Cash Flow and Adjusted Cash Conversion Ratio are supplemental measures of MultiPlan's performance that are not required by or presented in accordance with GAAP. These measures are not measurements of our financial or operating performance under GAAP, have limitations as analytical tools and should not be considered in isolation or as an alternative to net income (loss), cash flows or any other measures of performance prepared in accordance with GAAP. EBITDA represents net income (loss) before interest expense, interest income, income tax provision (benefit), depreciation and amortization of intangible assets, and non-income taxes. Adjusted EBITDA is EBITDA as further adjusted by certain items as described in the table below. In addition, in evaluating EBITDA and Adjusted EBITDA you should be aware that in the future, we may incur expenses similar to the adjustments in the presentation of EBITDA and Adjusted EBITDA. The presentation of EBITDA and Adjusted EBITDA should not be construed as an inference that our future results will be unaffected by unusual or non-recurring items. The calculations of EBITDA and Adjusted EBITDA may not be comparable to similarly titled measures reported by other companies. Based on our industry and debt financing experience, we believe that EBITDA and Adjusted EBITDA are customarily used by investors, analysts and other interested parties to provide useful information regarding a company's ability to service and/or incur indebtedness. We also believe that Adjusted EBITDA is useful to investors and analysts in assessing our operating performance during the periods these charges were incurred on a consistent basis with the periods during which these charges were not incurred. Both EBITDA and Adjusted EBITDA have limitations as analytical tools, and you should not consider either in isolation, or as a substitute for analysis of our results as reported under GAAP. Some of the limitations are:

- EBITDA and Adjusted EBITDA do not reflect changes in, or cash requirements for, our working capital needs;
- EBITDA and Adjusted EBITDA do not reflect interest expense, or the cash requirements necessary to service interest or principal payments on our debt;
- EBITDA and Adjusted EBITDA do not reflect our tax expense or the cash requirements to pay our taxes; and
- Although depreciation and amortization are non-cash charges, the tangible assets being depreciated will often have to be replaced in the future, and EBITDA and Adjusted EBITDA do not reflect any cash requirements for such replacements.

MultiPlan's presentation of Adjusted EBITDA should not be construed as an inference that our future results and financial position will be unaffected by unusual items. Free Cash Flow as defined as net cash provided by operating activities less capital expenditures, all as disclosed in the Statement of Cash Flows. Unlevered Free Cash Flow is defined as net cash provided by (used in) operating activities less capital expenditures, plus cash interest paid, all as disclosed in the Statements of Cash Flows. Free Cash Flow and Unlevered Free Cash Flow are measures of our operational performance used by management to evaluate our business after purchases of property and equipment and, in the case of Unlevered Free Cash Flow, prior to the impact of our capital structure, in the case of Unlevered Free Cash Flow, and after purchases of property and equipment. Unlevered Free Cash Flow should be considered in addition to, rather than as a substitute for, consolidated net income as a measure of our performance and net cash provided by operating activities as a measure of our liquidity. Additionally, MultiPlan's definition of Free Cash Flow and Unlevered Free Cash Flow are limited, in that they do not represent residual cash flows available for discretionary expenditures, due to the fact that the measures do not deduct the payments required for debt service, in the case of Unlevered Free Cash Flow, and other contractual obligations or payments made for business acquisitions. Adjusted Cash Conversion Ratio is defined as Unlevered Free Cash Flow divided by Adjusted EBITDA. MultiPlan believes that the presentation of the Adjusted Cash Conversion Ratio provides useful information to investors because it is an financial performance measure that shows how much of its Adjusted EBITDA MultiPlan converts into Unlevered Free Cash Flow.

Q1 2024 Highlights



- **First Quarter 2024 Results:**

- Revenues of \$234.5 million
- Adjusted EBITDA¹ of \$146.8 million, and Adjusted EBITDA² margin of 62.6%
- Operating cash flow of \$49.7 million

- **During the first quarter, we:**

- Identified potential savings of \$5.7 billion for Payors, health plan sponsors and health plan members
- Closed 73 sales opportunities and added \$19 million in total contract value, representing a 36% YoY increase in new sales
- Added four new logos within HST's Value Driven Health Plans and made progress selling our Balance Bill Protection product through HST
- Closed our first PlanOptix sale and are implementing B2B payments with three clients
- Repurchased \$24.4 million face value of our debt, including \$21.1 million of our 6.0% Senior Convertible PIK Notes

¹ See reconciliation of non-GAAP measures included in Appendix

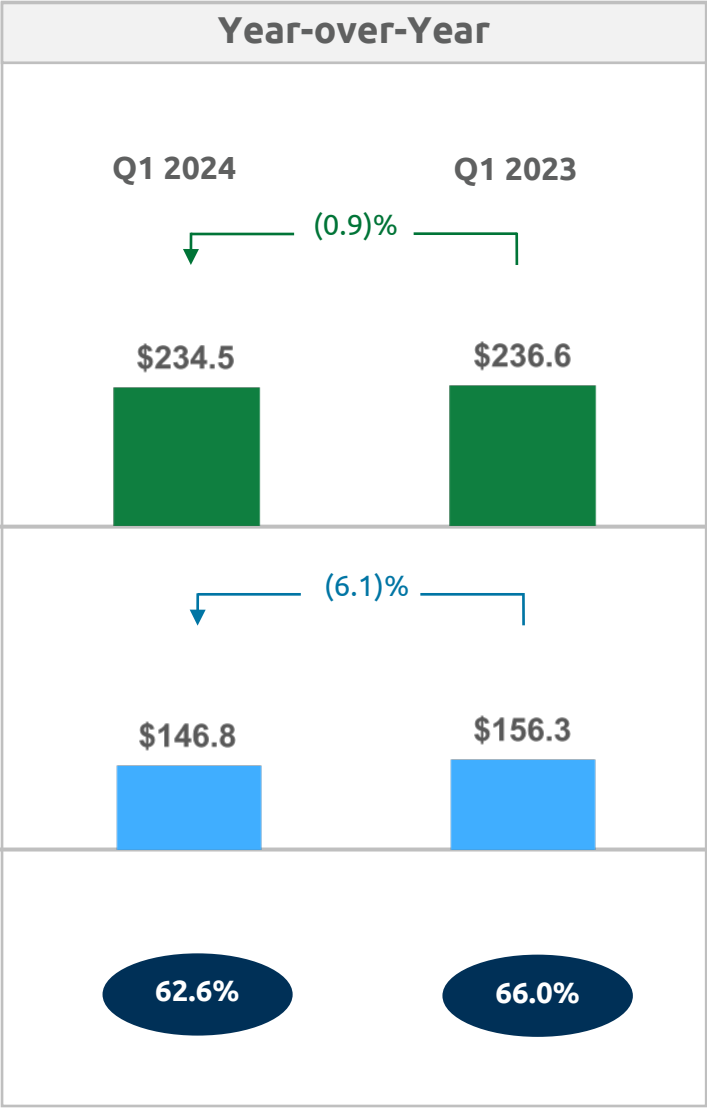
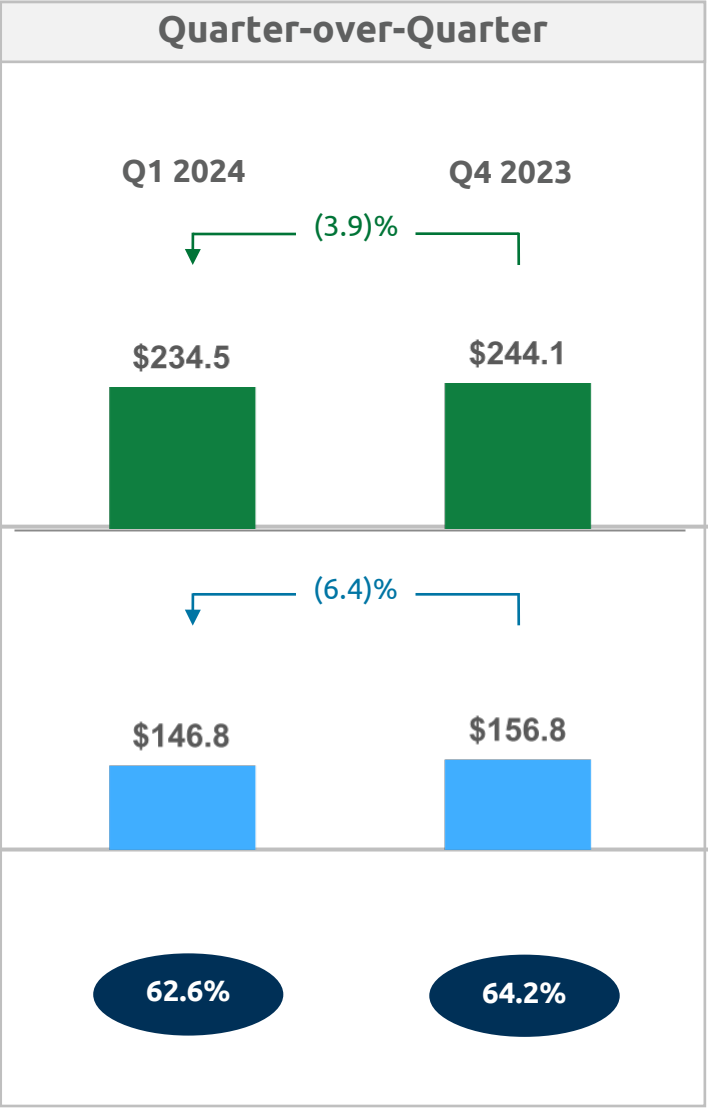
²Adjusted EBITDA margin is defined as adjusted EBITDA divided by revenues

Q1 2024 Results

\$ in millions



Revenues



¹ See reconciliation of non-GAAP measures included in Appendix
² Adjusted EBITDA Margin is defined as Adjusted EBITDA divided by Revenues

Revenue by Service Line

\$ in millions



Service Line	Current Quarter	Sequential Quarter		Prior Year Quarter	
	Q1 2024	Q4 2023	% Change	Q1 2023	% Change
Network-Based	\$46.2	\$52.2	(11.6)%	\$57.2	(19.3)%
Analytics-Based	\$160.1	\$163.5	(2.1)%	\$152.4	5.0%
Payment & Revenue Integrity	\$28.3	\$28.4	(0.6)%	\$27.0	4.8%
Total Revenue	\$234.5	\$244.1	(3.9)%	\$236.6	(0.9)%

Commercial Health Plans - Volumes¹

OOO Medical Charges Processed

- Q1 2024 charges of \$18.3B decreased 5.7% QoQ and decreased 0.5% YoY
- Disruption from clearinghouse cybersecurity incident affected industry-wide claims flows

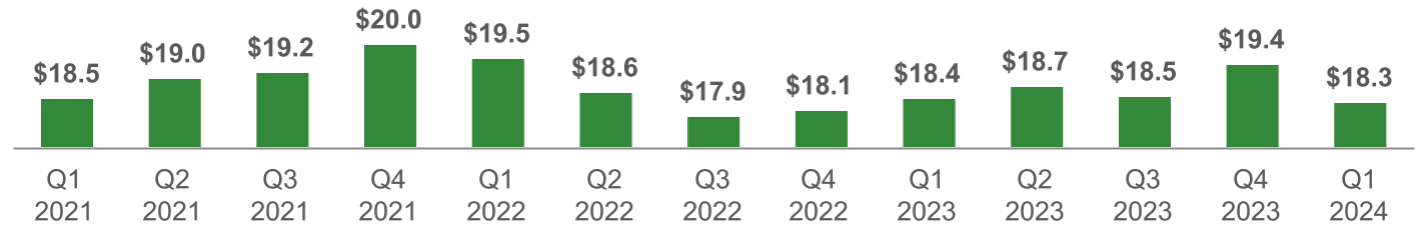
Identified Savings "Yield"

- Q1 2024 Identified savings "yield" of 29.5%

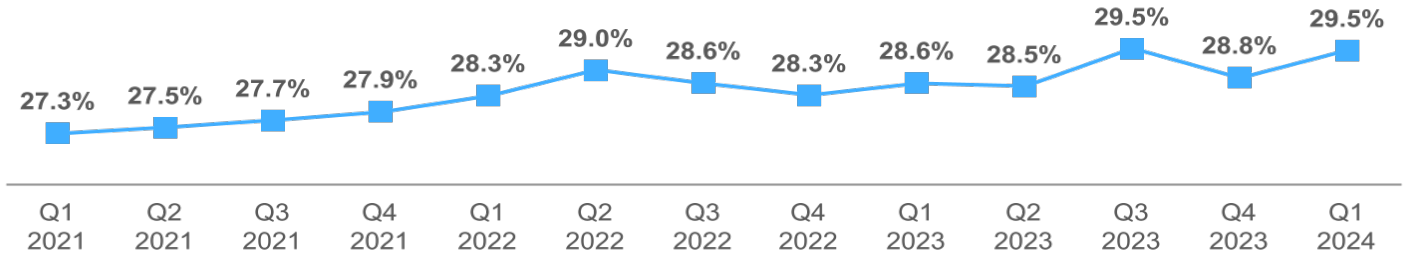
Identified Potential Savings

- Q1 2024 savings of \$5.4B decreased 3.3% QoQ and increased 2.5% YoY
- Disruption from clearinghouse cybersecurity incident affected our savings volumes

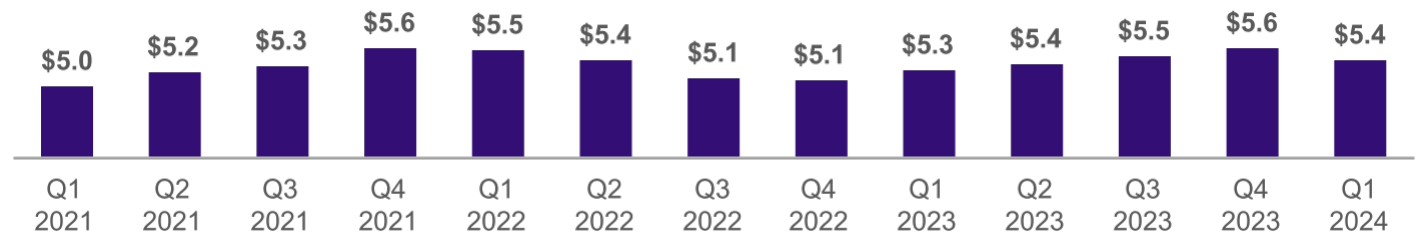
Medical Charges Processed (\$B)



Identified Savings "Yield"



Identified Potential Savings (\$B)



¹Gross savings identified. Effective fourth quarter 2022, we modified the methodology for capturing and reporting medical charges processed and potential medical cost savings from previously reported submissions. We believe this new methodology provides additional insight into our business, increases alignment with our revenue reporting, and will provide a more accurate portrayal of our portfolio of services as we grow our business through the addition of new claims flows and new service offerings. A full description of the modification to the methodology can be found in our Annual Report on Form 10-K for the fiscal year ended December 31, 2022. All time periods shown reflect the new methodology.

Medical Charges Processed and Identified Potential Savings

\$ in billions

		Current Quarter	Sequential Quarter		Prior Year Quarter	
		Q1 2024	Q4 2023 % Change		Q1 2023 % Change	
Current "Core" Business	<u>Commercial Health Plans</u>					
	Medical charges processed	\$ 18.3	\$ 19.4	(6) %	\$ 18.4	(1) %
	Potential medical cost savings	\$ 5.4	\$ 5.6	(3) %	\$ 5.3	3 %
	Potential savings as % of charges	29.5 %	28.8 %		28.6 %	
Monetizable Opportunity	<u>Payment & Revenue Integrity, Property & Casualty, and Other</u>					
	Medical charges processed	\$ 23.2	\$ 23.9	(3) %	\$ 21.3	9 %
	Potential medical cost savings	\$ 0.3	\$ 0.3	2 %	\$ 0.3	11 %
	Potential savings as % of charges	1.4 %	1.4 %		1.4 %	
<u>Total</u>						
Medical charges processed		\$ 41.5	\$ 43.4	(4) %	\$ 39.7	5 %
Potential medical cost savings		\$ 5.7	\$ 5.9	(3) %	\$ 5.6	3 %
Potential savings as % of charges		13.8 %	13.6 %		14.0 %	

MultiPlan Share of Savings

\$ in millions



Key Drivers of Identified Savings Volume and Revenue as a % of Savings, Q1 2024

	Q1 2024	Q4 2023	Q3 2023	Q2 2023	Q1 2023	
Primary KPI	Identified potential savings - PSAV	\$4,303	\$4,411	\$4,239	\$4,199	\$4,208
	Revenues – PSAV ¹	\$208	\$218	\$216	\$214	\$215
	Revenues as a % of identified savings – PSAV	4.83%	4.94%	5.09%	5.10 %	5.11 %
	Identified potential savings – PEPM	\$1,433	\$1,500	\$1,542	\$1,460	\$1,362
	Revenues – PEPM ²	\$23	\$22	\$23	\$22	\$20
	Revenues as a % of identified savings – PEPM	1.57%	1.46%	1.46%	1.48 %	1.47 %
	Identified potential savings – Total	\$5,736	\$5,911	\$5,781	\$5,659	\$5,570
	Revenues - Total ³	\$235	\$244	\$243	\$238	\$237
	Revenues as a % of identified savings – Total	4.09%	4.13%	4.20%	4.21 %	4.25 %

¹ In our PSAV model, we earn revenue as a percentage of identified savings.

² In our PEPM model, we earn revenue per covered life.

³ Total revenue includes ~\$4 million per quarter or less in other revenue not captured in our PSAV or PEPM models.

Identified savings from our PSAV revenue model (~90% of our revenue) decreased 2.4% QoQ and grew 2.3% YoY

In our core PSAV revenue model, revenue as a % of identified savings ("revenue yield") fell about 10 basis points, driven by 5 basis points of decline from yield shifts, most of which is temporary and likely to abate, and about 5 basis points of decline from a customer credit that we expect to end in Q2

Our Growth Plan – 2023 / 2024 Initiatives

We are on track with our product development roadmap

Objective	Service Lines	Initiatives	Progress Highlights
Lead the Next-Generation of Core Services to Bend Cost Curve in Healthcare	Analytics Network	- Pro Pricer™ next Phase Enhancements - Balance Bill Protection (BBP) for Pro Pricer™ - Network Intelligence Hub - Micro Network pilot	- On track; '23 deployments generating '24 revenue; pipeline growing - BBP for Pro Pricer™ – robust sales pipeline - Partnership discussions advancing for Network Intelligence Hub - Micro Network – assessing strategy and approach
Expand HST Platform & Advance Employer Solution in a Box	Analytics – VDHP Network	- Integration of BenInsights™ Technology - Care Navigation Partnerships - BBP through HST Platform - Pharmacy Partnerships	- Integration of BenInsights™ is complete, building sales pipeline - Care Navigation strategy and partnership discussions advancing - Strong pipeline for HST BBP - Exploring Pharmacy product & partnership opportunities
Deepen the Value Proposition of Core Services	Analytics - NSA Network P&RI Payments ¹	- NSA Insights Portal - NSA Rules-Based Processing - State Surprise Bill Expansion / Automation - Advanced Code Editing (ACE) - B2B Payments - Market Median Pricing Service	- Execution of portfolio of NSA / Surprise Bill projects on track - ACE – launch for Regionals / TPAs by end of Q2; pipeline building - B2B payments – three active client implementations
Enhance and Expand Data & Decision Science Services	Data & Decision Science ¹	- PlanOptix™ Intelligence Enhancements - Risk Analytics Expansion - Supplemental Services: Auto Pay, Ceres Broker Panel - Price Transparency Solution for Providers	- First PlanOptix sale closed; enhancements targeted for Q2 - Risk analytics pipeline developing - First implementation for Auto Pay; Broker Panel in development - Provider solutions in development; targeting first release for Q4

¹Data & Decision Science and Payments will be reported in Analytics-Based Services while we are scaling these businesses

Maintaining FY 2024 Guidance

- Despite clearinghouse cybersecurity incident, we are maintaining our FY 2024 guidance
- Continue to expect growth to accelerate in the second half of 2024

	FY 2024E
Revenues	\$1,000 – 1,030M
Adjusted EBITDA ¹	\$630 – 650M
Interest Expense	\$320 – 330M
Operating Cash Flow	\$170 – 200M
Capex	\$120 – 130M
Depreciation	\$80 – 90M
Intangible Amortization	\$345 – 350M
Tax Rate	25 – 28%

¹ We have not reconciled the forward-looking Adjusted EBITDA guidance included above to the most directly comparable GAAP measure because this cannot be done without unreasonable effort due to the variability and low visibility with respect to certain costs, the most significant of which are incentive compensation (including stock-based compensation), transaction-related expenses, certain fair value measurements, which are potential adjustments to future earnings. We expect the variability of these items to have a potentially unpredictable, and a potentially significant, impact on our future GAAP financial results.

Q2 2024 Guidance

\$235-250M

Revenues

\$145-160M

Adjusted EBITDA¹

¹ We have not reconciled the forward-looking Adjusted EBITDA guidance included above to the most directly comparable GAAP measure because this cannot be done without unreasonable effort due to the variability and low visibility with respect to certain costs, the most significant of which are incentive compensation (including stock-based compensation), transaction-related expenses, and certain fair value measurements, which are potential adjustments to future earnings. We expect the variability of these items to have a potentially unpredictable, and a potentially significant, impact on our future GAAP financial results.

Capital Allocation

Strong free cash flow generation allows us to balance our capital priorities



Investment in the business to drive organic growth

HIGH PRIORITY



Value creating M&A

LOW PRIORITY NEAR TERM



Debt paydown

HIGH PRIORITY



Share buyback

LOW % OF CAPITAL ALLOCATION



Capital Allocation Highlights

- Approximately \$29M of cash deployed in Q1 2024
 - \$21.1M face value of 6.0% Convertible PIK Notes repurchased for \$14.9 million
 - \$3.3M of term loan repayment at par
 - \$10.4M of share repurchase
- Focus on debt retirement in near-term
- M&A on hold as we focus on organic investments and Data & Decision Science product rollouts

Appendix

Balance Sheet

\$ in millions, as of March 31, 2024

Debt Structure

	3/31/2024		Rate	Maturity
Revolving credit facility - Revolver B	Undrawn		SOFR + CSA +4.00% ¹	Aug-26
Term loan B	\$ 1,292		SOFR + CSA +4.25% ¹	Sep-28
5.500% Senior Secured Notes	\$ 1,050		5.50%	Sep-28
First lien debt, secured	\$ 2,342	(A)		
5.75% Senior Unsecured Notes	\$ 980		5.75%	Nov-28
Senior Convertible PIK notes	\$ 1,254	(B)	6% cash / 7% in kind	Oct-27
Total long-term debt	\$ 4,576			
Less unrestricted cash & cash equivalents	\$ 59	(C)		
Net debt	\$ 4,517	(D)		
TTM Adj. EBITDA²	\$ 609	(E)		
First-lien leverage ratio, net of cash	3.8x	(A-C)/E		
Operating leverage, net of cash	5.4x	(D-B)/E		
Total leverage ratio, net of cash	7.4x	D/E		

¹ Alternative Reference Rates Committee's recommended CSA of 0.26161%

² See reconciliation of non-GAAP measures included in Appendix

Reconciliation of GAAP and NON-GAAP items

\$ in thousands except share data

	Three Months Ended				
	3/31/2024	12/31/2023	9/30/2023	6/30/2023	3/31/2023
Net (loss) income	\$ (539,689)	\$ (31,391)	\$ (24,145)	\$ (36,370)	\$ 209
Adjustments:					
Interest expense	82,198	83,005	84,300	82,475	83,428
Interest income	(926)	(1,123)	(1,505)	(2,366)	(3,239)
Income tax (benefit) provision	(21,976)	(386)	(6,875)	(9,795)	1,693
Depreciation	20,989	20,630	19,586	18,901	18,206
Amortization of intangible assets	85,971	85,970	85,971	85,626	85,127
Non-income taxes	528	611	669	662	341
EBITDA	(372,905)	157,316	158,001	139,133	185,765
Adjustments:					
Other (income) expenses, net(1)	641	3,564	521	353	(115)
Integration expenses	353	636	891	788	1,043
Change in fair value of Private Placement Warrants and unvested founder shares	(130)	(2,232)	(2,127)	763	1,631
Transaction-related expenses	—	(41)	269	6,818	1,018
(Gain) loss on extinguishment of debt	(5,913)	(7,061)	(10,129)	—	(36,778)
Loss on impairment of goodwill and intangible assets	519,050	—	—	—	—
Stock-based compensation	5,694	4,661	4,835	4,827	3,695
Adjusted EBITDA	146,790	156,843	152,261	152,682	156,259
Net (loss) income	(539,689)	(31,391)	(24,145)	(36,370)	209
Adjustments:					
Amortization of intangible assets	85,971	85,970	85,971	85,626	85,127
Stock-based compensation	5,694	4,661	4,835	4,827	3,695
Transaction-related expenses	—	(41)	269	6,818	1,018
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Loss on impairment of goodwill and intangible assets	519,050	—	—	—	—
Estimated tax effect of adjustments	(27,216)	(21,722)	(20,334)	(24,228)	(13,497)
Adjusted net income	38,761	32,384	35,752	38,577	42,333
Weighted average shares outstanding – Basic	646,334,247	648,929,580	646,443,806	643,339,328	638,721,991

¹"Other (income) expenses, net" represents miscellaneous non-recurring income, miscellaneous non-recurring expenses, gain or loss on disposal of assets, impairment of other assets, gain or loss on disposal of leases, tax penalties, and non-integration related severance costs.

Reconciliation of GAAP and NON-GAAP items, continued

\$ in thousands

	Three Months Ended				
	3/31/2024	12/31/2023	9/30/2023	6/30/2023	3/31/2023
Net cash provided by operating activities	\$ 49,716	\$ 27,702	\$ 72,118	\$ 7,685	\$ 64,215
Purchases of property and equipment	(30,544)	(31,343)	(22,414)	(31,994)	(23,101)
Levered Free Cash Flow	19,172	(3,641)	49,704	(24,309)	41,114
Interest paid	60,742	99,756	62,156	99,767	61,717
Unlevered Free Cash Flow	<u>\$ 79,914</u>	<u>\$ 96,115</u>	<u>\$ 111,860</u>	<u>\$ 75,458</u>	<u>\$ 102,831</u>
Adjusted EBITDA	\$ 146,790	\$ 156,843	\$ 152,261	\$ 152,682	\$ 156,259
Adjusted Cash Conversion Ratio	54 %	61 %	73 %	49 %	66 %
Net cash used in investing activities	\$ (30,544)	\$ (31,343)	\$ (22,060)	\$ (173,288)	\$ (23,101)
Net cash used in financing activities	\$ (31,488)	\$ (22,479)	\$ (38,338)	\$ (10,739)	\$ (109,437)

Medical Charges Processed and Identified Potential Savings¹

\$ in billions

	Three Months Ended								
	3/31/2024	12/31/2023	9/30/2023	6/30/2023	3/31/2023	12/31/2022	9/30/2022	6/30/2022	3/31/2022
<u>Commercial Health Plans</u>									
Medical charges processed	\$18.3	\$19.4	\$18.5	\$18.7	\$18.4	\$18.1	\$17.9	\$18.6	\$19.5
Potential medical cost savings	\$5.4	\$5.6	\$5.5	\$5.4	\$5.3	\$5.1	\$5.1	\$5.4	\$5.5
Potential savings as % of charges	29.5 %	28.8 %	29.5 %	28.5%	28.6%	28.3%	28.6%	29.0%	28.3%
<u>Payment & Revenue Integrity, Property & Casualty, and Other</u>									
Medical charges processed	\$23.2	\$23.9	\$24.0	\$24.3	\$21.3	\$20.9	\$20.8	\$20.8	\$18.6
Potential medical cost savings	\$0.3	\$0.3	\$0.3	\$0.3	\$0.3	\$0.3	\$0.3	\$0.3	\$0.2
Potential savings as % of charges	1.4 %	1.4 %	1.3 %	1.3 %	1.4 %	1.4 %	1.3 %	1.3 %	1.3 %
<u>Total</u>									
Medical charges processed	\$41.5	\$43.4	\$42.5	\$43.1	\$39.7	\$39.0	\$38.7	\$39.4	\$38.1
Potential medical cost savings	\$5.7	\$5.9	\$5.8	\$5.7	\$5.6	\$5.4	\$5.4	\$5.7	\$5.8
Potential savings as % of charges	13.8 %	13.6 %	13.6 %	13.1%	14.0%	13.9%	14.0%	14.4%	15.2%

¹Effective fourth quarter 2022, we modified the methodology for capturing and reporting medical charges processed and potential medical cost savings from previously reported submissions. We believe this new methodology provides additional insight into our business, increases alignment with our revenue reporting, and will provide a more accurate portrayal of our portfolio of services as we grow our business through the addition of new claims flows and new service offerings. A full description of the modification to the methodology can be found in our Annual Report on Form 10-K for the fiscal year ended December 31, 2022. All time periods shown reflect the new methodology.